CAROL S. DWECK, Ph.D. Graphic by Nigel Holmes **Fixed Mindset Growth Mindset** Intelligence can be developed Intelligence is static Leads to a desire Leads to a desire to look smart and therefore a to learn and therefore a tendency to... tendency to... CHALLENGES ...avoid challenges challenges OBSTACLES ...persist in the face of setbacks EFFORT ...see effort as fruitless or worse ...see effort as the path to mastery CRITICISM ...ignore useful negative feedback ...learn from SUCCESS OF OTHERS ...feel threatened by the success of others ...find lessons and inspiration in the success of others As a result, they may plateau early and achieve less than their full potential.

All this gives them a greater sense of free will.

All this confirms a deterministic view of the world.

TWO MINDSETS